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January 29, 2009

Jeff Kindler
Chief Executive Officer
Pfizer, Inc.
235 East 42nd Street
NY, NY 10017

Pfizer/Wyeth Merger Could Be Transformational If the Public Interest, Consistent With Obama Administration Objectives Are Implemented

Dear Mr. Kindler,

The Greenlining Institute has just submitted a letter to the Department of Justice raising what we believe to be serious questions as to your proposed acquisition of Wyeth (our letter is attached).

Our letter raises a series of public interest questions that we believe you are in a position to address in a fashion that will not only expeditiously secure approval for this acquisition, but enable you in the long run to position Pfizer as a model of corporate responsibility among big pharma and big biopharma firms.

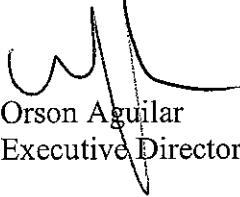
Our letter to the Attorney General is consistent with your full-page ads in newspapers across the country on January 27 proclaiming that this merger will be transformational. In our opinion, it will be transformational once Main Street and public interests are addressed by you and your board.

The Greenlining Institute is a public policy and advocacy center whose members include community health clinics, minority-based churches, community economic development organizations, immigrant service groups, and minority business organizations. Our members include the U.S. Hispanic Chamber of Commerce and the California Black Chamber of Commerce. Our organization has been involved in modifying more than two dozens mergers of financial institutions, telecommunications and energy companies. This includes a \$2 trillion community reinvestment commitment, plus \$2 billion in philanthropy for low-income communities in the Bank of America acquisition of Countrywide Financial and a wide range of broadband, diversity and philanthropy commitments made by AT&T and Verizon in recent mergers.

To provide you with additional information on Greenlining beyond our website (www.greenlining.org) please feel free to call the CEOs of major corporations we have worked with and continue to work with such as the Richard Seidenberg CEO of Verizon, Randall Stevenson, the CEO of AT&T, Richard Davis, the CEO of U.S. Bank Corp., John Stumpf, the CEO of Wells Fargo, and Ken Lewis, the CEO of Bank of America.¹

To facilitate and expedite a discussion on how Main Street community groups can work with you to establish a truly transformational merger, we would appreciate an opportunity to meet directly with you within the next 20 days and are prepared, if it is inconvenient for you to travel to California, to meet with you at your New York headquarters. We are also attaching, in preparation for our meeting, a few questions, which we hope can be answered prior to the meeting that will be helpful in our discussion on how to best promote the public interest. We will call your office next week to confirm a mutually convenient time and schedule.


Sincerely,




Orson Aguilar
Executive Director



Robert Ghaizda
Special Consultant
To the Greenlining Institute



Hector Javier Preciado
Health Policy Director



April Joy Damian
Health Fellow

Attachments

¹ All, for example, have been keynote speakers at Greenlining Institute's annual minority economic development conferences and personally meet with our members on a regular basis in California. Richard Davis and Randall Stevenson will be our keynote speakers for our April 3rd Annual Conference in Los Angeles, CA.